#### <u>Newspaper Clips</u> **December 7, 2016**

Times Of India ND 07.12.2016 P-13

## More firms but fewer offers at IITs

#### Number Of Proposals Per Company Has Dipped In Phase-I This Year

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Mumbai: Although more companies visited IIT campuses this yearfor Phase I of the recruitment process, the number of offers per company appear to be fewer than in the previous year. At IIT-Bombay, the number of students picked by leading finance and consulting firms has reduced; it has shrunk from 16 to 13 as in the case with Goldman Sachs or nine to four from consulting firm BCG.

Meanwhile, students across IITs have received more offers from the analytics sector. Firms such as Goldman Sachs and JP Morgan, known to pick candidates for core finance profiles, for instance, have more openings in analytics.

A student said that barring a couple of firms from the finance and banking sectors like Deutsche Bank and Flow Traders that have offered core finance jobs, many such as Goldman Sachs and JP Morgan have offered analytics roles. Many look forward to these companies for finance roles. But they

#### **PLACEMENTS**

#### Offers made by some of the financial and consulting firms at IIT-Bombay

Companies	2016	2015
Goldman Sachs	13	16
JP Morgan	2	4
BCG	4	9
Deutsche Bank	2	4
AT Kearney	3	4
Flow Traders	1	2
Oxane Partners	4	2

have sought more students from the software and coding background," said a student. Banks such as ANZ, Axis and CitiFinance, too, have hired students for roles that do not require financial background but programming skills and statistical modelling. Several students who have interned in banks and other financial firms were disappointed with the drop in offers.

At IIT-Kharagpur, the placement cell has witnessed an ap proximately 10% growth in big data analysts.

"Decision-making is more data-driven these days. All decisions have to be supported by data. There is a fresh wave of recruitment in this sector. Firms that were earlier hiring normal business analysts are now looking for data analysts and some are even looking at students who are into coding for tech-driven roles. Banking firms are also now opening profiles for data analysts or data science analysts," said a placement representative from IIT-Kharagpur.

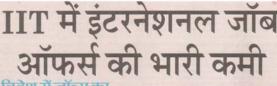
The institute has been offering tailor-made courses in deep learning and machine learning for these profiles since the past two years. He said that JP Morgan, known for picking students for their investment banking arms, has taken students only for data roles.

Most of these firms had advertised for these profiles before hand and, therefore, the students were

prepared, said professor Manu Santhanam, placement in-charge at IIT-Madras. "Financial companies have advertised for more soft-ware and analytical roles this year. But students had an idea, so they have applied accordingly,' added the professor.

At IIT-Roorkee, the number of offers touched 500 on Day Five, but fell on Tuesday. Professor N P Padby placement in-charge from IIT-Roorkee, said the number of firms have increased on campus, but the offers per company have dropped. 'We had around 200 firms last year and this year we have 230. We were expecting a growth in the number of offers too, but that did not happen. However, offers in the core sector almost doubled with each firm making four to five offers instead of last year's one or two. But offers from IT, finance and consultancy firms have dropped from eight to 10 last year to five to six this year," said Padhy.

Economic Times (Hindi) ND 07.12.2016 P-08



#### सपना अधर में: 117

रूडकी में इंटरनेशनल जॉब ऑफर्स में 77%, मद्रास में 54%, खड़गपुर में 44% और गुवाहाटी में 18% की गिरावट

का मरावट आहु है। IIT प्लेसमेंट से जुड़े सूत्रों का कहना है कि कपनियों ने भारत पर अपना फोकस बहाया और यूएस/यूरोप प्रोफाइस्स पटने से फरेंरन ऑफर्स में गिरावट आई है। अमेरिका में ट्रंप की पदन सं कारन आकरन मां गरायर आह है। अमारका में एस जाति के बाद बोता को नेकर बना विनिचनता के कारण यह ट्रेंड बढ़ा है। IIT रूडकों के ट्रेनिंग एंड प्लेसमेंट के प्रोफेसर इंडावें एग पी पार्थी का कहना है, ज्यादातर कंपनियों की भारत में अच्छी मौजद्गी है। भारत को एक प्रमुख मार्केट के रूप में लोकप्रियता बढ़ रही है। जब आप किसी रोग के लिए भारत से ऑपरेट कर सकते हैं तो फरिन पोरिटंग क्यों ऑफर की जाए! आपरंद कर सकत है तो फारन पास्टम बना आफर का आए। IIT कड़की में इंटरनेवानल ऑक्स की संख्या पदकर 7 रह गई है, जो पिछले साल 30 थी। उन्होंने बताया, 'माइक्रोसॉफ्ट ने इस साल केवल 1 इंटरनेवानल ऑफर दिया है, जबकि पिछले सालों में कंपनी होते 5-6 ऑफर देंगी थी। हालांकि, उनके तरफ से एक्सटैंड किए गए ऑफर्स डोमॉस्टक ऑफर्स समेत) की

से एकारेड किए गए जीकर्स (बोमीरटक ऑफर्स समेत) की ओवरऑक्स कर गत्ने हो चर्चा हुई हैं। अभिरत्न में ट्रेप की जीत के बाद दीजा को लेकर माइक्रोसीयर ने इस संबंध में इक्जीमिक टाइस्स की तरफ से भंगी गई है-मेल का जवाब नहीं दिया, लेकिन IIT खड़गपुर सोने दूसने की इंटरनेशनल जीफर्स की रीक्या प्रस्तेत दूसने किया ने इसके पूर्व के की है। वन्हें कांच्या, वक्स पण्डिक्यंस, एफ्ल सिस्टम्स उन दूसरे स्क्रिट्स में शर्माम है, किया के इस का किया के इस का किया के इस साल अफर्स में कटीतों को है या कुछ कैया में अधिक से हिए हैं शिक्षले साली में IIT प्रसार्भर से बीतान अधि में इस साल 3 इंटरनेशनल प्रोक्षर आफर्स की वाली में IIT प्रसार्भर से बीतान अधि में इस साल 3 इंटरनेशनल प्रोक्षर आफर्स की की है या कुछ कैया है अधि में इस साल 3 इंटरनेशनल प्रोक्षर आफर्स की की है किया है अधिक साल प्रकार की साल अधिक से अधिक से साल अधिक से साल अधिक इंटरनेशनल प्रोक्ति है। अधिक से साल अधिक इंटरनेशनल प्रोक्ति है। साल अधिक इंटरनेशनल प्रोक्ति है। साल अधिक इंटरनेशनल अधिक से साल अधिक से इंटरनेशनल अधिक से साल अधिक से अधिक से साल अधिक इंटरनेशनल अधिक से साल अधिक से अधिक से साल अधिक इंटरनेशनल अधिक से साल अधिक से अधिक से अधिक से साल अधिक से अधिक



 IIT में 1 दिसंबर से शुरू द्वुए फाइनल प्लेसमेंटर अब चंद दिन ही बचे हैं और प्रीमियर इंजीनियरिंग इंस्टीट्यूट्स के स्टूडेंट्स को ऑफर किए जाने वाले इंटरनेशनल ऑफर्स में तेज गिरावट आई है

अमेरिका में ट्रंप की जीत के बाद वीजा को लेकर

Rajasthan Patrika ND 07.12.2016 P-07

#### नियमित फीस, दस्तावेज शुल्क सहित सभी कामकाज होंगे डिजिटल पेमेंट सिस्टम से

#### रक्तिम तिवारी

rajasthanpatrika.com

अजमेर विद्यार्थियों के हाथों में नोट लेकर कॉलेज और विश्वविद्यालयों में फीस जमा कराने और लाइनों में धक्के खाने के दिन जल्द खत्म होंगे। देश के सभी उझ"। और तकनीकी संस्थाओं में डिजिटल पेमेंट व्यवस्था (कैशलेस) शुरू होगी। सभी संस्थाओं में विद्यार्थियों को 12 दिसम्बर से 12 जनवरी तक डिजिटल फीस प्रक्रिया समझाई जाएगी। मानव संसाधन विकास मंत्रालय ने सभी संस्थाओं को डिजिटल इंडिया और कैशलेस योजना लागु करने को कहा है। इसमें देश के आईआईटी, एनआईटी, आईआईएम, केंद्रीय/राज्य स्तरीय विश्वविद्यालय, कॉलेज और अन्य संस्थान शामिल है। यजीसी के सचिव प्रो. जसपाल सिंह संध ने बताया कि केंद्र सस्कार की पेमेंट 'डिजिटल व्यवस्था' (कैशलेस) योजना के तहत संस्थानों में व्यवस्था प्रारंभ होगी। युजीसी की राष्ट्रीय अकादिमक केंद्र योजनान्तर्गत संग्रहण स्नातक/स्नातकोत्तर और अन्य

पाठयक्रमों की डिग्री, डिप्लोमा,

#### Hindustan Times ND 07.12.2016 P-23

#### LET'S LEARN MORE

### IIM-K to conduct communication course

**HT Education Correspondent** 

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Indian Institute of Management (IIM) Kozhikode will conduct a communication course on 'impersonal, interpersonal and hyperpersonal comunication at work' from December 18 to December 22, 2016.

The course is part of the ministry of human resource development (MHRD) sponsored Global Initiative of Academic Networks (GIAN).

In today's technologyenabled world, effective communication is the need of the hour for people across the world with diverse backgrounds. This course

will cover the principles and practice of effective communication from analysing the communication context and dynamics of relational status to delivering ideas. Participants will be taught to identify their own stereotypes, prejudices, and communication behaviours that can create barriers to impersonal, interpersonal, and hyperpersonal relationships.

The course will be jointly taught by Professor Anupam Das of IIMK who is part of the faculty of humanities and liberal arts in management, Professor Richard Buttny of Syracuse University (USA), and Professor Jodi Cohen of

Cornell University (USA). People with good command over the English language and with a minimum of a postgraduate degree are eligible to register.

Interested candidates must register with the GIAN website latest by December 10, 2016. For further information and registration, visit http://www.gian. iitkgp.ac.in/ccourses/ approvecourses2

Courses under GIAN aim to provide opportunities to students to seek knowledge and experience from reputed international faculty. They also help them create avenues for possible collaborative research with international faculty.

## **IIT-Kanpur signs MoU with New York University Tandon School of Engineering-Centre** for Cyber Security on cyber security

http://timesofindia.indiatimes.com/city/kanpur/IIT-Kanpur-signs-MoU-with-New-York-University-Tandon-School-of-Engineering-Centre-for-Cyber-Security-on-cyber-security/articleshow/55845273.cms

KANPUR: IIT-Kanpur, Centre for Cyber Security for Critical Infrastructure (IIT-K-CSC) and New York University Tandon School of Engineering-Centre for Cyber Security (NYU-CCS) have signed a Memorandum of Understanding (MoU) to build their cyber security capabilities and to increase cooperation in research and innovation. The MoU has been signed for a period of seven years and may be extended after review.

The MoU states that both the centres will strive to become the most important centres for research, education, public awareness and national service, and for securing and defending their national critical infrastructures from cyber attacks and electronic warfare.

The information cell of IIT-Kanpur sais that as per the agreement, the two centres will facilitate bilateral academic scientific relationships and develop cooperative research and teaching projects in selected fields such as mechanisms for improved cyber-attack prevention, detection and mitigation, security of cyber-physical systems in sectors such as telecom and transportation and international cyber security and power.

The information cell also informed that bothe the centres have also committed to host visits of minimum of six graduate and/or PhD students and two faculty members per year for research projects.

The two centres have also agreed to organise joint research and teaching workshops and bringing together junior scholars and esteemed faculty from both the institutes.

Manindra Agrawal and Sandeep K Shukla, joint coordinators, Centre for Cyber Security of Critical Infrastructure, IIT Kanpur said that New York University's Tandon School of Engineering has a strong research programme in cyber security with multiple research centres spread across their campuses in New York and Abu Dhabi. They also offer a masters programme in cyber security and specialisation in Cyberops.

"In India we need such research programmes and curriculum in order to innovate research deliverables in cyber security space to protect Indian infrastructure and to develop manpower with expertise in cyber security product development and cyber operations", they said.

Scientists at IIT Kharagpur find a way to extract biofuel from common aquatic weeds <a href="http://tech.firstpost.com/news-analysis/scientists-at-iit-kharagpur-find-a-way-to-extract-biofuel-from-common-aquatic-weeds-351365.html">http://tech.firstpost.com/news-analysis/scientists-at-iit-kharagpur-find-a-way-to-extract-biofuel-from-common-aquatic-weeds-351365.html</a>

Scientists at Indian Institute of Technology – Kharagpur have unlocked the secret to ramp up yields of biofuel sourced from commonly found aquatic weeds such as water hyacinths. In a new study published on December 1 in Nature Scientific Reports, researchers have shown that this weed — which contains up to 50 percent hemicelluloses — can now be used as an economic and abundant source of biofuel.

"We show that the secret to rapidly producing soluble sugars from amorphous natural polymers such as hemicelluloses lies in their smallest scale-the pores," said Saikat Chakraborty, faculty member at the Department of Chemical Engineering and lead researcher of the Bioenergy Research Group at IIT – Kharagpur. Chakraborty and co-author Sajal Kanti Dutta have

uncovered the pore-scale phenomena that result in "fourfold increase in the yields of fermentable sugars and bioethanol" from hemicelluloses.

"It turns out that three quarters of the soluble sugars we obtain for generation of bioethanol are produced from the porescale reactions. So increasing the polymer's porosity and degree of swelling will enhance the deconstruction of hemicelluloses from plant cell walls, thus increasing bioethanol," the authors said.

Hemicelluloses are the second most abundant natural polymer on earth — after cellulose — and a new technology engendered from this pore-scale phenomena could rapidly produce biofuels from locally available plant sources, added Chakraborty. Apart from water-hyacinth, hemicellulose-based bioethanol can also be produced from commonly available grasses, red and green algae, etc., which have 2.5 to 3 times more hemicellulose than cellulose.

Scientists at the institute's chemical engineering department and PK Sinha Centre for Bioenergy are now working to transform these fundamental insights into new biofuel technologies that would help fight climate change.

#### Hindustan Times ND 07.12.2016 P-23

WHAT

## **IIM Bill: B-school forum to boost autonomy**

**POWER-PACKED** Setting up of the proposed IIM forum will help create a layer to 'insulate the IIMs from govt control'

Gauri Kohli

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Debates are heating up over the proposed draft of the Indian Institutes of Management (IIM) Bill 2015. Issues in focus are the setting up of the proposed IIM Forum and dropping the provision for the Visitor (the President of India serves as Visitor in Centrally funded institutes and IITs). Many academic experts also say that if implemented the new rules will put the future of institutes offering postgraduate diploma in management (PGDM) in Jeopardy. As for the complete autonomy promised to the IIMs?

The Jury's out on that one too.

The draft will go to the
Cabinet before it is presented in
the ongoing Winter Session of
Parliament. It is almed at giving
IIMs the status of Institutes of
National Importance and empoyering them to grant degrees. As
of now, the IIMs offer PGDMs.

PLANS FOR AN IIM FORUM
A co-ordination forum of all IIMs is proposed to be set up with the
HRD minister, ex-officio, as chairperson. Prof TV Mohandas Pai,
senior vice president, All India
Management Association, feels
it is a good idea as it will creare a
"layer to insulate the IIMs from
government control."

The forum will also help IIMs leverage each other's resources and give policy direction to these institutes. However, this should not matter much to the IIMs, says Ashok Thakur, former secretary to the government of India, department of higher education, HRD ministry "Earlier, the HRD minister used to chair the IIM meetings round-the-year. But this was done informally. There was

no Act binding them together. Meetings were held four times a year and those meetings were to coordinate and not interfere, it worked fairly okay. Such a forum was first proposed by an IIM review committee under RC Bhargava."

There have been reports of IIMs opposing such a forum as such an overarching body would underwine their autonomy and that it would be on the lines of the IIT Council. Thakur believes such fears are unfounded as it will help the B-schools have regular meetings with the ministry. "It is also different from the IIT Council. The IITs work as a team and there is not much of a difference in their approaches. Among IIMs, however, there is a very strong sense of competition, even between IIM Ahmedabad, Bangalore and Calcutta. It is not a collaborative game."

a collaborative game."
The HT Council, by virtue of the HT Act, is a cooperative entity and not like the proposed forum as there are differences between HMs – especially between the old and the new institutes. The forum will only give a broader

Earlier, meetings with IIM heads and HRD minister were held four times a year and these worked fairly okay. Such a forum was first proposed by an IIM review committee under RC Bhargava

ASHOK THAKUR, former secretary, department of higher education, HRD ministry focus to management education policies, he says. It is a good idea to let the IIMs compete for innovation. Suggesting another way, ProF Pritam Singh, former direct, IIM Lucknow, says. "Having a peer review system can be an option and will give the IIMs a platform to look within and also improve. It should comprise distinguished scholars with a good leader. A cue can be taken from Harvard University's structure wherein the varisty has schools which are autonomous and an apex body that supervises them and does day-to-day control."

VISITOR' NOT WELCOME?
Recent reports suggest that the IIM BIII will not have the provision for the Visitor as President of India in its final version. The draft says that the Visitor can appoint one or more persons to review the work and progress of any institute. IIMs have reportedly resisted the proposal saying it will put a question mark on their said autonomous powers, say experts. The Visitor makes top appointments in all IITs and Central varsities and also holds a probe in the functioning of an institute.

institute or its head.
"This is a major departure from the Institutes of National Importance model. Major appointments had to go through the Visitor. Who replaces him is the question. If it's the MHRD then it is going to be a double-edged sword for the IIMs. In the long run, if there is indirect interference from the ministry then the buck stops with MHRD," says Thakur. Prof. Pal, however, says, "Removal of the Visiror will positively impact the IIMs as it was a way for the government to exercise direct control."

#### Will the Bill mean more freedom for IIMs?

The Indian Institutes of Management (IIMs) are autonomous institutes of management education and research in India and are registered as societies under the Indian Societies Registration Act. Each IIM is autonomous and exercises independent control over its daily operations. According to Prof

Pritam Singh, former director, IIM Lucknow, the IIM Bill seeks to give degree-granting powers to these institutes and greater autonomy.

"The IIMs must be given full autonomy otherwise they will not flourish. They need to nurture creativity and Innovation and have to be empowered through decentralisation. This will remove any possibilities of political appointments of directors and allow their appointment for longer duration." he says.

for longer duration," he says. The founders of the IIMs had thought that establishing the institutes under the Societies Act would give them autonomy. As Ashok Thakur, former secretary to the government of India, department of higher education, HRD ministry, says, "If they (IIMs) are able to stand on their feet, then they will be autonomous. IIMs such as Ahmedabad, Bangalore and Calcutta practically don't need government funding. They are Independent to that extent. If they are able to maintain their economic Independence it is fine."

Prof TV Mohandas Pai, sen-

Prof TV Mohandas Pai, senlor vice president, All India Management Association, says the bill is a way to give these institutes greater autonomy and put them "on a more firm footing."

A positive impact of autonomy will be that a number of things will be setright and institutions will start giving valid degrees with other B-schools also falling in line to match the IIM standards, says Thakur.



#### Hindustan Times ND 07.12.2016 P-23

## Private B-schools at a disadvantage?

Gauri Kohli

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What kind of an impact will the Indian Institutes of Management Bill have over the 500 private institutions offering postgraduate diploma in management (PGDM) in India?

Private B-school authorities feel the bill, if passed, might create "an unfavourable situation" for institutions such as XLRI, Jamshedpur; SP Jain Institute of Management and Research, Mumbai; Management Development Institute, Gurgaon; Birla Institute of Technology Management (BIMTECH) Greater Noida; and Institute of Management Technology, Ghazlabad; among others.

Prof Harivansh Chaturvedi, executive president, Education Promotion Society of India (EPSI), and director BIMTECH, says, "It might create an unfavourable situation, putting the market validity of the PGDM programmes at a loss. These B-schools sustain on the basis of quality education they impart, have large alumni base and work without any government ald and funds."

It will be a good idea if the HRD ministry also evolves the process of empowering these private B-schools, feels Prof Chaturvedi.

The EPSI had earlier written to the MHRD on the matter requesting the ministry to allow PGDM institutions to offer MBA degrees too. "Instead of focusing on only 20 IIMs, the government must work on improving Indian management education as a whole. We propose that a Management Education Bill should be designed which can replace the proposed IIM Bill. Also, all those PGDM institutions which have been accredited by the National Board of Accreditation or National Assessment and Accreditation Council can be given degreeawarding powers similar to IIMs as proposed," he suggests.

Another suggestion is the setting up of an Indian Management Council as a regulatory body for

#### PGDM SCHOOLS VERSUS IIMS

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- All PGDM schools accredited by the National Board of Accreditation or National Assessment and Accreditation Council can be given degree-awarding powers similar to IIMs, suggest experts

management education. It can take over the current role of All-India Council for Technical Education (AICTE) on management education and can act as a catalyst for management education at undergraduate, postgraduate and doctoral levels.

These B-schools had also submitted a memorandum to former HRD minister Smritt Irani in April 2016. These institutions have also been struggling to get out of the ambit of the AICTE as their regulator and the matter is pending in the Supreme Court.

According to Fr E Abraham SJ, director, XLRI, Jamshedpur, "The proposed IIM Bill 2015 recommends granting statutory status to 13 existing IIMs to enable them to grant MBA degrees to their students. Till now, these institutions like other PGDM schools could award only PG diploma and fellow programme in management, which lacked universal acceptability in the field of academia and research. This recommendation, if implemented will put the top private B-schools which are on par with the leading IIMs at a distinct disadvantage. I hope that the government will extent degree-granting status to the other B-schools as well, giving them a level-playing field.

#### Hindusatan Times ND 07.12.2016 P-25

#### AIMA to hold MAT exam

Forthcoming MAT as Paper Based Test (PBT) is scheduled on December 11, 2016 and MAT as Computer Based Test (CBT) is scheduled on December 17, 2016 onwards.

All India Management Association's Centre for Management Services (AIMA-CMS) is the specialised division undertaking testing and other management services. The Management Aptitude Test (MAT) has been in operation since 1988. Hundreds of B-Schools and many candidates have availed services under MAT.

# CAT flaws: Candidates point at complete mismanagement

#### Leak Of Data Online Raises Question On Compromise Of Security

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Though IIM-Bangalore said on Monday that the leaking of the toughest section of last Sunday's Common Admission Test (CAT) for the Indian Institutes of Management and other prominent business schools on social media sites was an isolated incident that was being dealt with, some candidates have alleged "complete mismanagement" at the test centres.

Despite a non-disclosure agreement, images of questions from the "data interpretation and logical reasoning" section of the test leaked online by a candidate during the test (at 3.09 pm) were circulated on social media. This also raised the question of whether security had been compromised even though candidates were not allowed to wear shoes and socks while taking the test.

"There have been issues previously as well. But they were mostly about technical

#### **GLITCHES MAR TEST**

2009 | CAT became computerised-based test this year

- ➤ Major glitches disrupted test in many centres across 360 testing labs
- Prometric, then testing partner, blamed glitches on a virus attack —Conflicer and W32 Nimda
- ➤ Over 10,000 candidates were allowed retest of CAT 2009

2010 | Due to quarantine measures initiated by IIM Lucknow and Prometric, the test was comparatively smoother, but there were minor technical glitches

2011 | Minor technical glitches reported

2012 | CAT now entangled in score controversy
2013 | Post-results, it was found 95,000 candidates obtained '0' or negative scores. The controversy resulted in IIMs and test-conducting partner ordered by courts to share raw scores with candidates
2014 | Five-year association

2014 | Five-year association with US-based Prometric with IIMs ended

- ➤ Tata Consultancy Services bagged 5-year contract to conduct CAT
- > While exams went off without issues, the announcement of CAT exam scores was met with anger a: glitches prevented candidate from accessing scores online

an IT firm who took the test for the second time on Sunday.

"I came across candidates pointing out that some aspirants were allowed inside the test centres with watches and wallets. I haven't come across any personally, though, at my centre. Also, the question is how we can be sure there was just one incident (and one person), and not more," a candidate from Delhi said on condition of anonymity.

There were also allegations that some of the questions were wrong and that the score calculation for CAT 2016 was questionable. "For an exam as reputed as CAT, its recent history has been marred by blemishes of all kinds—technical glitches, wrong questions, questionable score calculations, and now even a leak that went viral," said Deekshant Sehrawat, director, Roots Education and an alumni of IIM-Kolkata.

The first computer-based CAT in 2009 was marred by technical glitches due to a virus attack that led to a restest for over 10,000 aspirants.

**CAT 2016** | Technical glitches with candidates alleging screens showing "pi" symbol instead of "square root" symbol & questions from Quantitative Ability (QA) in circulation on social media even when the second session (afternoon) exams were under way

glitches. But this (circulation of questions on social media while the exam was underway) is far too serious and demands a thorough review," said a mid-level executive of